POSITIVE DISCLOSURE DISCUSSIONS – A GUIDE FOR HIRING MANAGERS

This guide aims to assist hiring managers and HR departments in following best practice when a criminal conviction or caution is disclosed by an applicant, or when a conviction or caution is disclosed following a Disclosure and Barring Service (DBS) check.

It is important that employers take into account what the law permits and ensure fair judgement of the applicant’s suitability, while considering what is best for the organisation and the services it provides to patients.

Initial considerations

Managers should only consider convictions and cautions that are specifically relevant to the position being appointed to. Further consideration should then be given as to whether the crime would pose any potential opportunities/risks while delivering that role.

If the DBS disclosure certificate affirms a conviction the applicant has already disclosed, and this information has already been taken into account, then you can proceed and issue an unconditional offer of employment. The exception would be if the applicant is on the children’s and/or adults’ barred list(s) and has applied to work in regulated activity. In these circumstances, it would be illegal for the organisation to allow the applicant to engage in a regulated activity with children and/or adults.

If a DBS check reveals a conviction or caution that you weren’t expecting or that the applicant had not previously disclosed and that is relevant to the role, then further consideration will be necessary to ascertain whether you can offer employment, using the following steps.

Talk to the applicant – tips for the discussion

The following discussion points will help you gather further background information to a conviction or caution. It may not be necessary to ask each of these points directly however they may help facilitate a two-way discussion.

☐ The relevance of any offence(s) to the post in question. The DBS eligibility tool may help you understand the eligibility of a post against criminal record checks. Violent offences without sufficient explanations and context may raise concerns for colleagues and patients in an NHS setting.

☐ The length of time since the offence(s), and any evidence to indicate that the candidate has subsequently changed behaviours or learned from the experience. You may be able to obtain supporting evidence from specialist agencies such as the probation service and any other work/volunteering organisations.

☐ The age of the candidate at the time of the offence(s).

1 Regulated activities are the activities that the DBS can bar people from doing in relation to working with children and vulnerable adults.
The frequency of offending, is it one out of character offence as opposed to a pattern of multiple offences?

The context surrounding the offence(s). A number of factors can mean someone is more likely to have a history with the criminal justice system, such as instability in home life or addiction issues. It’s therefore also important to consider if circumstances have changed since the last offence, making reoffending less likely.

The severity of any offence(s). Some offences may appear serious and what comes under each offence ‘title’ could vary. Drug offences for instance, could range from a small possession offence to intent to supply large quantities.

Considerations

Talking about past offences is likely to be difficult for applicants. It is important that there is an opportunity for them to provide more information about the circumstances and context surrounding any information they may have declared, or that has been highlighted in a DBS check. Employers may wish to consider the following when talking to the applicant.

Focus on asking the applicant about positive changes since the offending behaviour. Encourage them to discuss their talents, qualifications, skills, abilities and experience and compare these with the requirements of the job description and person specification.

Reassure the applicant of your organisation’s values around promoting equal and fair opportunities for all. Explain that the focus of any discussion is to allow you to gain further information to identify whether or not there might be risks that need to be given further consideration.

Hold any discussion in a confidential space where you can ensure you won’t be interrupted. You should also try to create an informal setting to help make the applicant feel more comfortable.

Where possible, ensure the same group of people involved in the recruitment process are involved in the discussion, to reduce potential variation in outcome and maintain confidentiality. However, it may be helpful for the discussion to involve someone who is qualified and proficient in the role being recruited to, so that they can help you understand any risks that might need to be mitigated. In this case, it is important to reinforce the need for confidentiality.

Ensure there is chance for the candidate to ask further questions about the purpose of the conversation and the role itself.

Once you have enough information to inform your final recruitment decision, close the conversation and give the applicant a named contact who they will be able to contact with any further questions or any further useful information that might not have been discussed. Try to ensure that the named contact informs the applicant of the final recruitment decision in a timely manner.
Other useful information

Risk assessment templates can help when assessing whether a candidate will pose a risk to the organisation and to ensure a consistent approach is used. Nacro, a national social justice charity, offers a risk assessment template which can be found in appendix E of their [Recruiting fairly and safely guide](#), a practical guide to employing ex-offenders.

Be aware of data protection obligations for storing any outputs from the discussions and do not keep criminal offence data longer than it is needed. The DBS recommends that disclosure certificates [should be kept for a minimum of six months](#).

Contact

If you have any queries on this guide, please contact NHS Employers’ employment checks team: [employmentchecks@nhsemployers.org](mailto:employmentchecks@nhsemployers.org).

Related links

The following links provide further information and employer support for recruiting ex-offenders:

— [NHS Employers’ criminal record check standard](#). This standard outlines the legal requirements when considering applicants who are eligible for a criminal record check.

— [NHS Employers’ ex-offenders web page](#). This web page provides information and things to consider when recruiting and retaining ex-offenders.

— [Nacro – recruiting safely and fairly guide](#). This guide from Nacro, a national social justice charity, provides practical support to employers when hiring ex-offenders.

— [Nacro – support for employers web page](#). This web page provides guidance on when and how to carry out criminal records checks on prospective and current employees.