Expanding placement capacity

This webinar will start shortly. Please type in any questions you have for the speakers throughout the webinar into the questions pane.

Speakers:

Nicola Morar - NHS Employers Andrew Keavey - East Lancashire Hospitals NHS Trust Maggie Parks - East London Foundation Trust Terrie Chaplin and Jo Sutton - Devon Training Hub









East Lancashire Hospitals NHS Trust

Andrew Keavey
Placement Education Lead

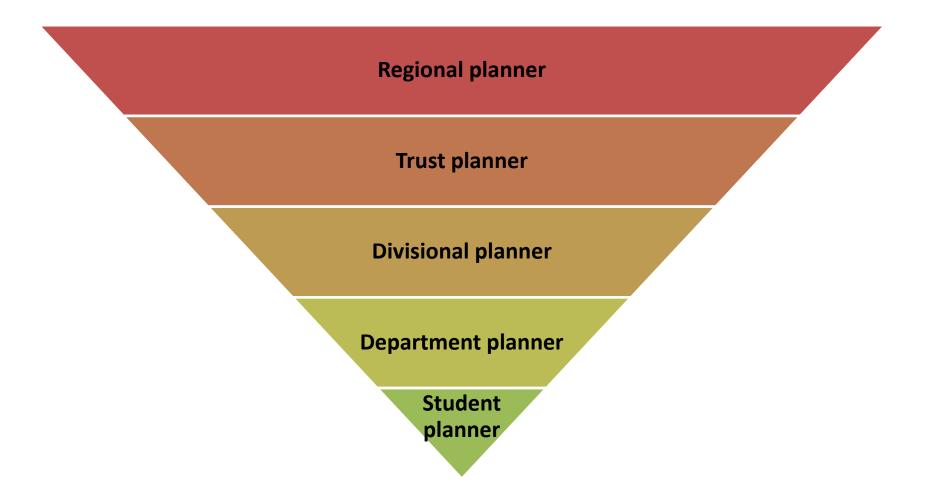








ELHT Placement Hub







ELHT Placement Hub

- In 2020 2021 ELHT planned to provide placements to 2,500 pre-registration learners. This was an increase of 70% compared to 2018-2019.
- This required us to coordinate placements for learners from 20 health care professions & from 9 Higher Education Institutions.
- We needed a way to effectively increase our placement capacity & manage the competing demands of each profession.



ELHT Placement Hub & EELE



Working in partnership with the Lancashire & South Cumbria ICS ELHT established a **Placement Hub** with the aim of providing a proof of concept of how we could effectively manage this number of learners and deliver on the HEE **Enabling Effecting Learning Environments** strategy





Placement Hub proposal

- Link our existing PEF & Undergraduate medical education teams under an 8A Placement Education Lead
- Appoint a Midwifery PEF & a AHP PEF
- Appoint a Placement hub team to capture student data from each HEI & professional group we worked with.
- The placement hub team consisted of a band 4
 Placement Lead & a band 3 placement coordinator who were supported by the Placement Education Lead 1 day per week & by the AHP & Midwifery PEFs.



ELHT PEF Numbers



PEF team 2019-20					
PEF team WTE	2.2	Student hours	687,900	Student hours per WTE PEF	312,680
PEF team 2020-21					
PEF team WTE	3.4	Student hours	758,849	Student hours per WTE PEF	223,190
PEF Nursing (WTE)	2.2	Student hours	561,450	Student hours per WTE PEF	255,204
PEF Midwifery (WTE)	0.6	Student hours	53,512	Student hours per WTE PEF	89,187
PEF AHP (WTE)	0.6	Student hours	143,887	Student hours per WTE PEF	239,812





Allocations

- Map annual allocation timetables for all professions & for each HEI & college
- Utilize a local allocation system to maximise placement use across the organisation





Placement quality

- Increase the breadth of placement experience
- Improve multi-professional learning
- Develop an education structure that brings together the strengths of the PEF team, the locality based educators, junior clinical fellows & practice based clinical educators





Capacity

- Establish the post covid base line placement capacity across the trust
- Develop a multi-professional CLIP/Synergy model of placements that mirrors the multi-professional teams that our learners will be working in
- Use E-roster to track & manage learner placements on a daily basis
- Develop capacity as a daily number of learners rather than a weekly number of students





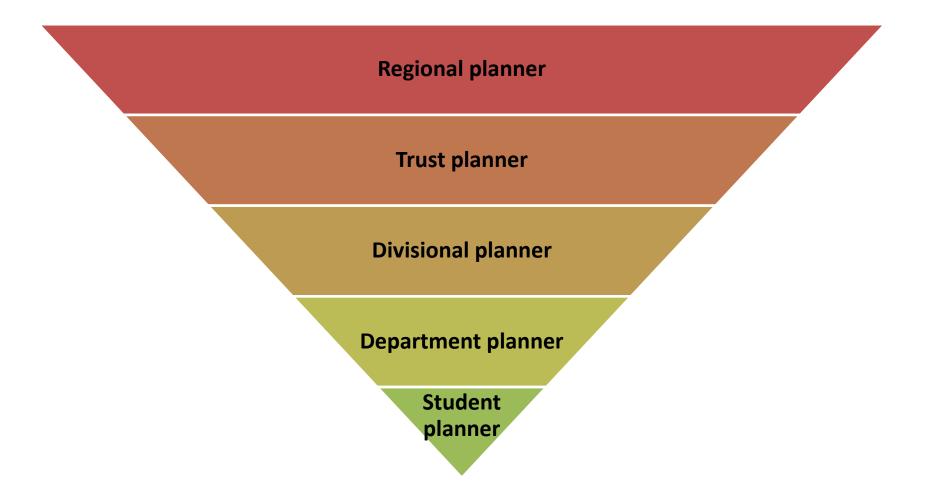
Supervisor development

- Develop a multi-professional educator programme that will underpin the use of multi-professional placements
- Promote the use of a multi-professional hub & spoke model of placements (particularly in a community/primary care setting) that will increase the breadth of placement experience, improve multi-professional learning, encourage the development of new spokes & increase capacity





ELHT Placement Hub





Trust planners



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Profession specific learner numbers



2021-2022		Se	ptem	ber			Oct	ober			No	ovem	ber		Π	Dece	mber			Janu	Jary			Fe	ebrua	ry			Ma	rch			Ar	pril	
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Adult nursing	18	18	0	151	151	151	151	315	315	315	315	182	182	182	182	346	328	164	164	164	164	164	18	18	182	182	182	182	315	315	315	315	164	164	164
Child nursing	15	15	15	15	15	15	15	27	27	27	27	27	12	12	12	12	12	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
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Nursing associates	35	35	35	35	35	35	35	0	35	35	35	35	35	35	35	35	35	0	0	35	35	35	35	35	35	0	0	35	35	17	17	17	17	17	17
Midwives	0	0	4	4	41	41	41	41	37	37	21	21	21	20	24	4	0	0	0	0	0	0	26	42	42	42	62	40	40	40	40	4	0	22	38
Paramedics	0	0	0	68	68	68	68	52	52	52	52	52	52	68	68	68	0	0	128	128	128	128	120	52	52	52	68	128	128	128	128	0	0	120	120
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ODP	0	0	2	11	19	19	19	16	2	2	19	8	13	13	14	14	0	0	5	13	13	22	17	8	3	11	8	8	5	14	9	0	0	17	13
SaLT	0	0	0	0	0	2	2	2	5	5	5	2	2	2	2	0	0	0	0	5	7	7	7	7	7	7	7	7	7	4	4	2	0	0	2
Physician associates	8	8	8	8	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6	6	20	20	20	20	20	20	20	14	6	20	20	0	20	20
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Advanced clinical practicioners	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Physio	0	30	30	41	45	46	41	16	19	12	20	42	42	42	40	39	0	0	7	10	10	26	26	13	11	33	34	34	37	38	38	31	23	21	32
Trainee assistant practitioners	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
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Orthoptics	0	0	0	0	4	4	4	4	4	4	4	4	4	4	4	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Orthotics	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pharmacy	0	0	0	0	0	0	0	2	0	0	2	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Audiology	0	0	0	0	2	2	2	2	2	2	2	2	2	2	2	2	0	0	0	0	0	2	2	4	4	4	4	4	4	4	4	0	0	0	4
Cardiology	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Respiratory physiology	0	2	2	2	2	2	2	2	2	2	2	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
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Divisional planners



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E-roster



We launched a trial of our learner e-roster with our midwifery students.

- The students are loaded onto the e-roster system in a virtual placement by our e-roster team.
- The placement hub team or the placement manager will then be able to pull the student onto the department roster when the placements start.



Changing how we view capacity

Weekly capacity

If a placement has a capacity of 4 learners then these learners will typically work 3 long days per week which means that **12 shifts** have been filled that week

Daily capacity

If however we set a daily demand on e-roster at 2 learners in the day & 1 learner at night this means that there are **21 shifts** available in the placement

Safe Personal Effective



ELHT Placement

Allocation Flow chart



6 months - 1 year prior to placement

Placement hub create year planners showing all student groups

Placement hub map professsion specific student placement requirements

5 months prior to placement

Review placement plans with HEI's & profession specific education leads

Identify placement overlaps or shortfalls

Placement hub agree placement capacity with profession leads

4 months prior to placement

Profession leads allocate learners to available placement areas with placement hub

12 weeks prior to placement

Learners loaded on to e-roster by placement hub

10 weeks prior to placement

Placement managers plan off duty for learners

Profession leads or placemnt mangers can request allocation changes to placement hub

8 weeks prior to placement

E-roster made available to learners Learners can request off duty to placement managers

6 weeks prior to placement

Placements locked

Learners can ammend off duty with placement managers on eroster but placements cannot be changed

After 6 week deadline profession leads & divisional managers must find an alternative if placement no longer available

Placement start

Learners start placement



Placement hub outcomes

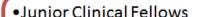


- In Allied Health we have increased capacity by 25%, trialled CLiP with some of our Physio placements & utilised HoloLens to live stream remote learning for allied health & medical students
- In Midwifery we have utilised hub & spoke & E-roster to increase capacity by 100%
- We have utilised our placement data to manage our student numbers this year & have successfully been able make these EELE funded posts substantive through placement tariff.



ELHT Education Support Structure





- •Split role 50% clinical-50% education
- Split funding
- Support & teaching for medical students



PE

 Practice Education Facilitators

- Education funding
- Support for non-medical students & educators
- Monitoring the quality of placement education

PEF

- Practice Educators
- Clinical funding
- Support for new starters, qualified & un-qualified staff with a ward, service or division

LBE

- Locality Based Educators
- Education funding
- Support & teaching for medical students
- Support & teaching for new starters & staff within a division

Safe Personal Effective



Placement hub outcomes



- ELHT is now working with UHMB & BTFT to help them develop their own trust level planners
- We are working with the AHP faculty in L&SC to look at the development of an ICS level planner
- We have been asked to share our work with the AHP faculty in C&M & GM, HEE North East & NHS Employers

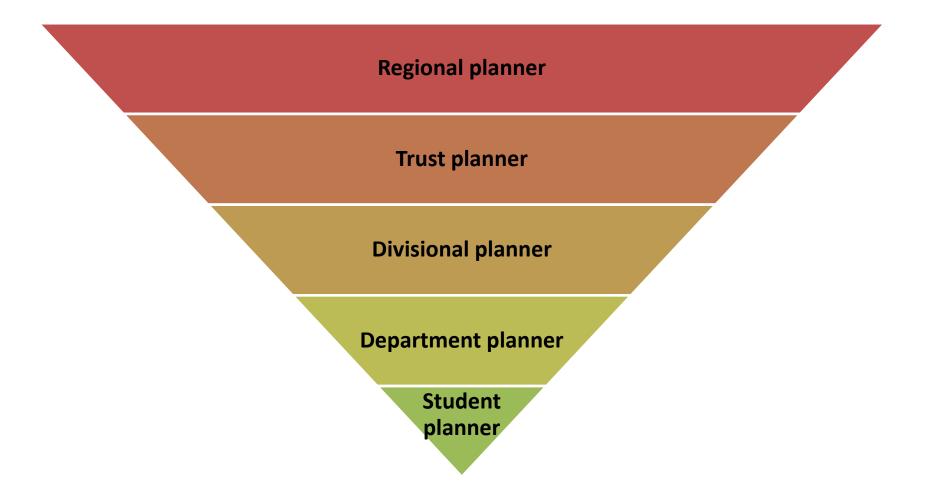
By 2024 we estimate that we will have 3,500 learners accessing our circuit

We see Placement Hub as being central to us locally & regionally managing this growth





Any questions?



East London Foundation Trust

Maggie Parks
Lead Nurse Practice Education









Virtually clinical: placement experience on a virtual platform

ELFT Education Team

In collaboration with: City University of London

Judy Brook, Associate Dean Partnerships and Placements

Kaidu Mustapha-Saliho, Lecturer, Charlotte Kemp, Researcher

Professor Pam Parker, Deputy Director, Professor Educational Development

Health Education England





Objectives

- Share our experience of an alternative arrangement for clinical placement, to help meet the increased demand for placements
- Factors to be considered when moving to a 'virtual' placement
- Evaluation findings
- Lessons learned from the pilot
- Opportunity to ask questions at the end





Background

Government pledge: 50,000 more nurses by 2025 – more students = more placements needed

Avoid disruption of nursing workforce pipeline

HEE funded pilot - sustainability



CHALLENGES:

- Provider capacity physical space, supervisors & assessors, retrieval placements, ANA, SCPHN, ACP, service user experience
- Covid 19:
- Restrictions in-patients & community, remote/home working, community patients refusing access
- Paid placements accommodate 'external' requests
- Staff shielding, student shielding
- Staff sickness and death
- Staff exhaustion
- Placement backlog all courses, all disciplines
- Placement expansion other disciplines





Planning Considerations

Evaluation

Who needs to be on board?

HEE, University
DoNs & Managers, Students
& Assessors, Students

Content

What's out there already? (PEEP (UEA), Virgin Care)
PAD, Student previous feedback,
Preceptees, Trust Managers &
DoNs, PEMS, University, needs to
reflect 'real life', broader exposure

Daily Host, back-up speaker or

Contingency

'Authenticity'
an equivalent genuine
learning experience to that
of practice

(Chernikova et al 2020, NHS Employers 2020)

Skills Lab simulation, observed case management, guided scenario

Resources, Faculty & Time Which virtual platform, access?, clinician release

What level of student? How many? Placement mapping





2nd year BSc Mental Health (MH) Student Nurses

32 BSc + further 8 MSc MH learners = 40 student nurses

Student Nurses on 10 week placement: 4 weeks virtual placement followed by 6 week placement and assessment

40 x 4 week placements released (6,000 hours)

Content:

physical health in mental health care:

increased morbidity & mortality factors, medication adverse effects; vital signs & NEWS2, Covid-19, delirium, sepsis, asthma, COPD, DVT & pulmonary embolus, obesity hypoventilation syndrome, TB, pneumonia, stroke, angina & MI, myocarditis, endocarditis, heart failure, diabetes, constipation/intestinal obstruction

Learning disability
Rapid Tranquilisation & Seclusion
Mental Health Act, Mental Capacity Act
Trauma Informed Care
Care planning, discharge planning
Serious Untoward Incidents
Healthcare Regulations, CQC & CQUIN
Leadership

Supporting & Coaching Learners – preparation for Supervisor role Mental Health & Sexuality NMC Code





How did we deliver?

Multi-method, regular breaks

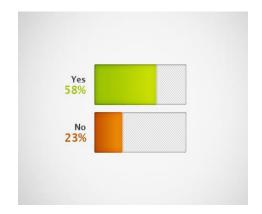




















Evaluation: report end July 2021







Satisfaction
Authentic learning
Social connection
Technical





I feel more

confident

in practice

Formal evaluation: very positive

"You could get a real feel of what it's like within the job, and it wasn't just theory, it was very, very closely linked to practice." Students came to placement with confidence and competence

"addressing clinical issues that are relevant"

"invaluable experiences and in

some cases more powerful

"As well as improving my clinical knowledge, it was fantastic to understand the law and the code in a practical sense. The CQC and how Trusts are measured by commissioners was an eye-opener"

Uninterrupted by ward events

than actual physical placements"

"I don't think I would have got this level of understanding on a regular placement"

"We knew what to look out for in placement and it gave us more confidence in what to expect in clinical practice"

"These sessions have been fantastic" "It should be a permanent thing"





Suggestions for improvement:

Ice-breakers for students to get to know eachother better

More group work, videos, games, polls, poster

Better preparation/ understanding by ward teams of the virtual placement

Days too long

Practice
supervisor &
assessor
involvement in
reflection
sessions

Training for facilitators to use virtual platforms

People participation in coproduction/ review





Our Learning.....

- Collaboration different perspectives, strengthening university/Trust partner relationship - Review with people participation team
- Practising clinicians credibility, real stories/scenarios, the <u>how</u>
- Parity of access to clinicians/learning may not ordinarily have on placement
- Can be applied at scale
- Admin Support scheduling, invites, speakers
- Preparation of supervisors & assessors
- Co-host
- Faculty & Contingency
- Students enjoy group work, videos, exercises

Clinical Placement Expansion Programme (CPEP) in Devon's Primary and Social Care Services

Terrie Chaplin terrie.chaplin@nhs.net

Jo Sutton jsutton4@nhs.net





DEVON'S CLINICAL PLACEMENT EXPANSION PROGRAMME (CPEP)

AIM AND WORK STREAMS

Provide training for occupationally competent and qualified workforce to support students' development

Develop and pilot **Role Emerging** Placements (REP) for AHPs in **GP** practices

Develop **Training Provider** Accreditation Scheme recognising approved placement status

Establish a collaborative forum for Higher Education Institutions and primary health and care providers

TRAINING **EXPANSION PROGRAMME**

Provide and fund CPD opportunities for RNs via Devon Training Hub

Supervision Model enabling students to access social care services not staffed by Registered

> Develop tools, materials and templates to support students' placement

Develop

and pilot a

Collaborative

Healthcare

Practitioners

The Clinical Placement **Expansion Programme** (CPEP) aims to increase nursing and allied health professional (AHP) student placement capacity within primary health and social care services as part of Devon's Integrated Care System, enabling students to gain a broader perspective of a person's social context and holistic needs

Explore and test technology to support and enhance capacity and quality of placements and student experience

Provide a multi-professional learning space for students

Sign post registered workforce to Practice Supervisor, Assessor and **Educator training**

> Pilot the role of Education Leads in Devon's Primary Care Networks

> > Get in touch today: shs.devon.cpep@nhs.net

Collaborative Supervision Model

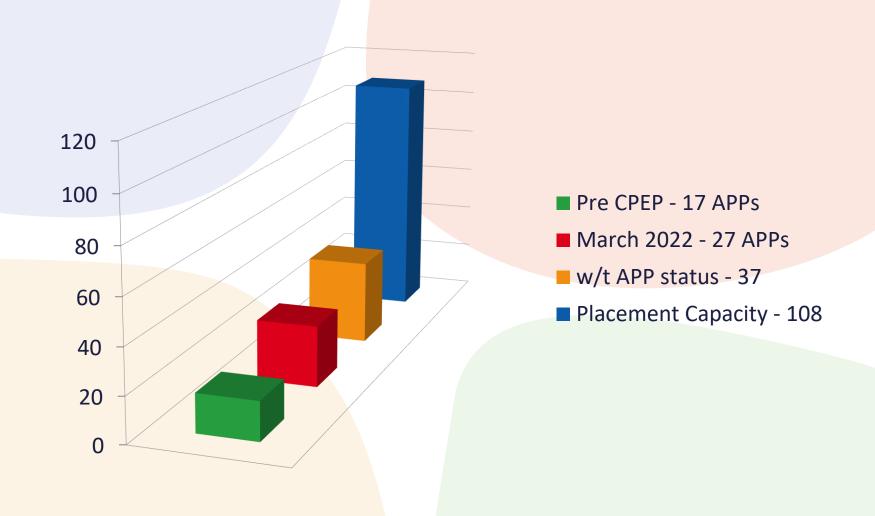
Can nursing and AHP students experience a positive and productive placement in care services staffed by non-registered health and care practitioners?

- Concept day-to-day supervision of student undertaken by placement setting's team (experts in service and SUs)
- Practice Educator (Long Arm Supervisor) and HEI tutor provide profession-specific supervision (at arm's length)
- Collaboration between placement setting's team, HEI tutor and LAS
- Pilot model scoped in partnership with HEIs and placement settings – 4 pilot sites with OT, PT, Dietetic, nursing students

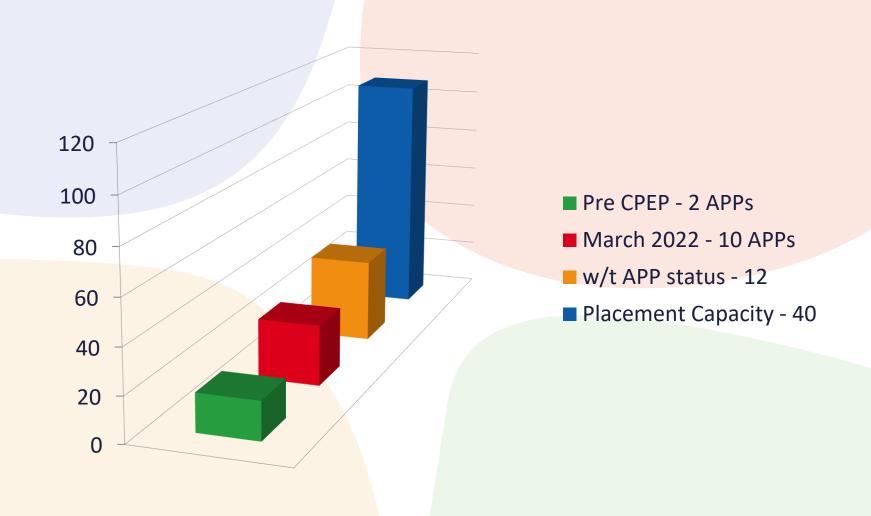
The Future - Role Emerging Placements (REP) in Primary Care

- Part 1 support Practices/PCNs to become APPs for AHP students where Therapist employed
- Part 2 support Practices/PCNs to become APPs for AHP students where Therapist not employed (REP)
 - Similar to CSM except registered practitioners may oversee students' practice with long arm supervision
 - Recruit and support bank of AHP and RNs LAS

Primary Care data – March 2021-22



Social Care data – March 2021-22

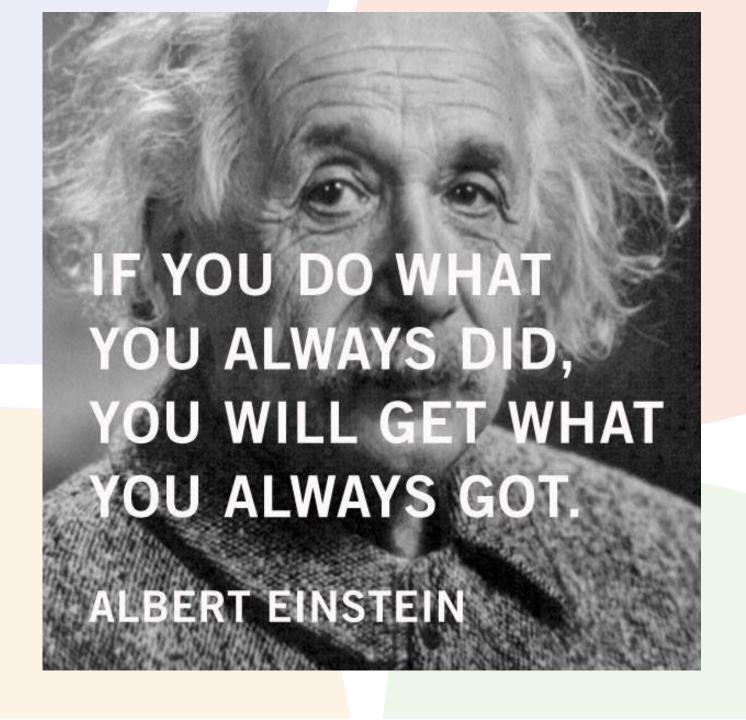


Benefits of nursing and AHP student placement expansion in Primary/Social Care

- Workplaces become multidisciplinary learning environments
- Develops an understanding of varying professions, roles and responsibilities
- Students get experience in social and primary care settings and ...
- ... that experience will make them more rounded practitioners
- Students become aware of people's holistic needs
- Having students around energises the workforce!
- Streamlining of systems and processes between HEI's, Trusts, primary and social care services
- The whole system learns to work and learn together ©

What we have learned

- Work with 'the willing'
- Importance of building relationships
- Respect the challenges providers are facing COVID, service pressures, workforce issues
- Acknowledge that providers may have limited knowledge of education processes and infrastructure required
- Work at their pace and be patient
- Showcase success and collaboration
- Maximise social media



Questions and answers



Further information

To access our resources visit:

www.nhsemployers.org/articles/expanding-placement-capacity www.nhsemployers.org/topics-networks/recruitment-workforce-supply/education-and-

Email: workforcesupply@nhsemployers.org

Twitter: @NHSEmployers

